

[Further Amended 18 May 2017]

Muscular Dystrophy Association of NSW

Board Charter

The Muscular Dystrophy Association of NSW “MDNSW” is a public company limited by guarantee and is governed by the Corporations Act.

MDNSW may only pursue charitable purposes, associated with its objects and should do so predominantly in Australia. The principal object is to promote such activities which will, in the opinion of the Board of Directors, benefit persons affected by Neuromuscular Diseases, their families and the community in general.

The Board has authorised this Board Charter to assist Directors in the execution of their responsibilities. The Charter sets out the role, composition and responsibilities of the Board of Directors and complements detail provided in MDNSW’s Constitution. Directors must have a good working knowledge of both this Charter and the Constitution.

ROLE OF THE BOARD

The Board has two broad roles being compliance and performance.

The Board must ensure MDNSW conforms with or exceeds its legal requirements, including financial and audit requirements.

At least annually, the Board will review MDNSW’s obligations under all relevant legislation and regulations including fundraising, occupational health and safety, employment practices, environmental protection, anti-discrimination and privacy.

The Board must ensure MDNSW strives to achieve its best potential through clearly defined strategic direction, goals, objectives and risk management and with good communication with all stakeholders.

The Board aims to have an engaged culture characterised by candour, a willingness to challenge and active participation in governance.

DIRECTORS

Board composition

The Board will comprise between **six and twelve directors** of varying disciplines to draw strength from a diversity of talent and experience. The Board will include at least one director from each of the Medical, Accounting, Legal and Marketing/Fundraising professions and will include a client or parent of a client.

Powers and duties

The powers and duties of Directors are set out in the Constitution and at law.

The Directors must act in the best interests of MDNSW and are to use their best efforts to ensure MDNSW is properly managed and constantly improved. In discharging their duties, Directors must exercise care and diligence, act in good faith, undertake appropriate training,

not improperly use their position as a director or misuse information provided by MDNSW and must commit the time necessary to effectively discharge their role as a director with enthusiasm and commitment.

Period of appointment

Directors will be appointed for an initial term of two years and will receive induction briefings with the President and the CEO within a month of appointment.

By mutual agreement each director, if continuing to enthusiastically add value to the Board's performance, may be re-appointed for further terms – each of two years. The President will consider succession planning for a director in advance of a director having served for 8 years in total.

The President will have a maximum term of 6 years, unless extended by request of the Board.

Annually, the Board will review succession planning for senior management and for Chairman and the Board itself.

At each AGM any new directors appointed during the year will be elected and, on rotation, one third of existing Directors shall retire and offer for re-election.

Remuneration and expenses

MDNSW Directors are not remunerated for their services as directors and can only be reimbursed for expenses should be the Board or president on its behalf give specific approval in each case prior to a director incurring an expense.

MEETINGS

Timing

The Board will meet every second month or as agreed and the President will preside as Chairman, or the Vice President in their place when not available.

Conduct of meetings

Meetings will be conducted in a formal manner with an Agenda and Board Papers issued to all directors prior to the meeting with minutes taken, approved at the following meeting and signed as a true record by the President.

Agendas will limit presentation time and maximise discussion time with the President encouraging Directors to be well briefed on their Board Papers before the meeting to allow active participation at the meeting.

Board meetings will include an allocation of time for the Directors to hold a discussion without members of the executive present.

Financial information

Board Papers for each meeting will include Financial Information, and for any month in which a Board meeting is not scheduled, the CEO will circulate an update on Financial Information to all Directors.

Availability and participation of Directors

Directors will be available from time to time to take telephone calls or meet with management for advice on specific issues. Directors will also participate in other MDNSW events and functions as often as possible.

COMMITTEES

Each director will be a member of at least one of the Board's three Committees:

- Finance and Risk;
- Client Services and Research;
- Fundraising & Marketing.

The Committees meet as required during the year.

BOARD/CEO RELATIONSHIP

The Board is responsible for the appointment of the CEO, on such terms with such remuneration and with such power as the Board may determine.

The CEO is not a member of the Board and the roles of the Board and the CEO are strictly separated. The CEO is responsible for the efficient and effective operations of MDNSW and for bringing information and other relevant matters to the attention of the Board in a accurate and timely manner.

It is usual practice for the CEO to take the role of MDNSW Secretary.

GOVERNANCE, TRAINING & BOARD CHARTER

The Board will have a meeting at which governance matters are specifically considered, at least once annually.

The Board will engage in training on corporate governance / directors' duties, during at least one Board meeting annually.

The Board will review this Charter annually, at the governance meeting, to ensure it remains consistent with the Board's objectives and responsibilities.

INDEMNITY/INSURANCE

As detailed in the Constitution, to the maximum extent permitted by law, MDNSW may indemnify any current or former Director, Secretary or Executive Officer of the company against every liability incurred by the person in that capacity (except a liability for legal costs) and all legal costs in defending or resisting proceedings in which the person becomes involved because of that capacity, and in which he is acquitted or in connection with any application under the Corporations Act in which relief is granted to him by the Court.

To the extent permitted by law, MDNSW may pay a premium for a contract insuring a person who is or has been a Director, Secretary or Executive Officer of the Company against liability incurred by that person in that capacity, including a liability for legal costs.

PUBLICATION OF CHARTER

The charter will be accessible on MDNSW’s website and key features of the Charter will be outlined in the Annual Report.

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| Key Board Actions – Annual |
| <ul style="list-style-type: none">• Review of compliance obligations• Review of succession planning for senior management & directors• Rotation of directors at AGM• Board charter & governance review and Board training• Charter outlined in Annual Report (in addition to access via website) |

Approved by the Board of Directors of MDNSW ... November 2011.
Amended October 2012.
Further amended 18 May 2017.

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Peter Debnam
President, MDNSW